

# MACALESTER COLLEGE



ANNUAL FINANCIAL STATEMENTS  
WITH AUDITORS OPINION  
FOR THE FISCAL YEAR ENDED MAY 31, 2007



**KPMG LLP**  
4200 Wells Fargo Center  
90 South Seventh Street  
Minneapolis, MN 55402

The Board of Trustees  
Macalester College:

We have audited the accompanying statements of financial position of Macalester College (the College), as of May 31, 2007 and 2006, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the College as of May 31, 2007 and 2006, and the changes in its net assets and its cash flows for the years then ended, in conformity with U.S. generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 4, 2008, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

**KPMG LLP**

Minneapolis, Minnesota  
January 4, 2008

**MACALESTER COLLEGE**  
**Statements of Financial Position**  
**May 31, 2007 and 2006**  
(in thousands of dollars)

	<u>Operations</u>	<u>Investments</u>	<u>Plant</u>	<u>2007 Total</u>	<u>2006 Total</u>
<b>ASSETS</b>					
Cash and cash equivalents	\$ 8,833	11,578	13,741	34,152	\$ 26,638
Restricted cash and cash equivalents	-	-	22,652	22,652	-
Collateral on loaned securities	-	84,193	-	84,193	73,737
Accrued investment income	625	1,076	2	1,703	1,044
Prepaid expenses	873	-	1,479	2,352	1,366
Notes and accounts receivable, net of allowance for doubtful receivables of \$554 (and \$721 in 2006)	1,251	4,840	17	6,108	6,241
Contributions receivable, net	3,939	2,773	9,065	15,777	13,951
Interest rate swap agreement	-	-	324	324	524
Long term investments	9,899	659,278	-	669,177	576,267
Real estate	-	10,864	-	10,864	9,764
Land, buildings and equipment, net of accumulated depreciation	-	-	121,596	121,596	120,832
Beneficial interest in perpetual trust	-	31,826	-	31,826	28,466
<b>Total assets</b>	<b>\$ 25,420</b>	<b>806,428</b>	<b>168,876</b>	<b>1,000,724</b>	<b>\$ 858,830</b>
<b>LIABILITIES AND NET ASSETS</b>					
Liabilities:					
Accounts payable and accrued expenses	\$ 8,070	113	2,421	10,604	\$ 10,497
Collateral on loaned securities	-	84,193	-	84,193	73,737
Deferred revenue	671	-	-	671	213
Deposits	41	22	-	63	245
Liabilities under planned giving agreements	-	6,846	-	6,846	5,875
Government grants refundable	-	4,489	-	4,489	4,462
Asset retirement obligation	-	-	807	807	866
Bonds and mortgages payable	-	-	78,733	78,733	57,879
<b>Total liabilities</b>	<b>8,782</b>	<b>95,663</b>	<b>81,961</b>	<b>186,406</b>	<b>153,774</b>
Net assets:					
Unrestricted	7,834	110,011	68,029	185,874	170,165
Temporarily restricted:					
For operations	8,804	-	-	8,804	12,984
For investment in plant	-	-	18,886	18,886	15,655
For long term investments	-	248,762	-	248,762	158,547
<b>Total temporarily restricted</b>	<b>8,804</b>	<b>248,762</b>	<b>18,886</b>	<b>276,452</b>	<b>187,186</b>
Permanently restricted:					
For long term investments	-	351,992	-	351,992	347,705
<b>Total net assets</b>	<b>16,638</b>	<b>710,765</b>	<b>86,915</b>	<b>814,318</b>	<b>705,056</b>
<b>Total liabilities and net assets</b>	<b>\$ 25,420</b>	<b>806,428</b>	<b>168,876</b>	<b>1,000,724</b>	<b>\$ 858,830</b>

See accompanying notes to financial statements.

**MACALESTER COLLEGE**  
**Statements of Activities**  
**May 31, 2007 and 2006**  
**(in thousands of dollars)**

	Operations	Investments	Plant	2007 Total	2006 Total
Changes in unrestricted net assets:					
Revenues and other additions:					
Tuition and fees	\$ 58,696	-	-	58,696	\$ 52,271
Less: Student aid and scholarships	(25,418)	-	-	(25,418)	(23,604)
Net tuition and fees	33,278	-	-	33,278	28,667
Federal grants and contracts	820	-	-	820	1,383
State grants and contracts	50	-	-	50	55
Private gifts and grants	4,053	8	-	4,061	4,198
Sales and service of auxiliary enterprises	10,437	-	-	10,437	10,913
Other sources	740	-	-	740	789
Investment income	988	-	757	1,745	1,204
Endowment payout	3,232	-	-	3,232	2,056
Realized and unrealized gains on:					
Investments, net of gains used in endowment payout	48	12,160	-	12,208	15,447
Change in value of planned giving agreements	-	93	-	93	5
Change in value of interest rate swap	-	-	(200)	(200)	971
Net assets released from restrictions	23,020	-	4,192	27,212	23,514
Total revenues and other additions	76,666	12,261	4,749	93,676	89,202
Expenses:					
Instruction	27,432	-	1,521	28,953	28,196
Research	928	-	-	928	1,295
Public service	406	85	43	534	516
Academic support	6,627	-	428	7,055	6,808
Student services	12,506	-	2,509	15,015	13,964
Institutional support	14,285	375	693	15,353	14,261
Auxiliary enterprises	7,004	523	2,081	9,608	10,404
Total expenses	69,188	983	7,275	77,446	75,444
Transfers among reporting categories	(5,204)	(154)	5,358	-	-
Loss on disposal of fixed assets	-	-	(2,333)	(2,333)	-
Reclassification of net assets	2,125	(313)	-	1,812	-
Change in unrestricted net assets before cumulative effect of change in accounting principle	4,399	10,811	499	15,709	13,758
Cumulative effect of change in accounting principle	-	-	-	-	(739)
Change in unrestricted net assets	4,399	10,811	499	15,709	13,019
Unrestricted net assets beginning of year	3,435	99,200	67,530	170,165	157,146
Unrestricted net assets at end of year	\$ 7,834	110,011	68,029	185,874	\$ 170,165

See accompanying notes to financial statements.

**MACALESTER COLLEGE**  
**Statements of Activities**  
**May 31, 2007 and 2006**  
**(in thousands of dollars)**

	Operations	Investments	Plant	2007 Total	2006 Total
Changes in temporarily restricted net assets:					
Private gifts	\$ 1,078	5,756	7,314	14,148	\$ 19,000
Other sources	99	-	-	99	12
Investment income	128	-	-	128	69
Endowment payout	21,896	-	23	21,919	21,912
Realized and unrealized gains on investments, net of gains used in endowment payout	-	80,959	-	80,959	43,308
Change in value of planned giving agreements	-	448	-	448	189
Net assets released from restrictions	(23,020)	-	(4,192)	(27,212)	(23,514)
Transfers among reporting categories	(2,236)	2,150	86	-	-
Reclassification of net assets	(2,125)	902	-	(1,223)	58
Change in temporarily restricted net assets	(4,180)	90,215	3,231	89,266	61,034
Temporarily restricted net assets beginning of year	12,984	158,547	15,655	187,186	126,152
Temporarily restricted net assets at end of year	\$ 8,804	248,762	18,886	276,452	\$ 187,186
Changes in permanently restricted net assets:					
Private gifts	\$ -	262	-	262	\$ 1,518
Realized and unrealized gains on investments, net of gains used in endowment payout	-	762	-	762	3,429
Change in value of beneficial interest in perpetual trust	-	3,360	-	3,360	769
Change in value of planned giving agreements	-	492	-	492	311
Reclassification of net assets	-	(589)	-	(589)	(58)
Net change in permanently restricted net assets	-	4,287	-	4,287	5,969
Permanently restricted net assets at beginning of year	-	347,705	-	347,705	341,736
Permanently restricted net assets at end of year	\$ -	351,992	-	351,992	\$ 347,705
Total net assets beginning of year	\$ 16,419	605,452	83,185	705,056	\$ 625,034
Change in total net assets	219	105,313	3,730	109,262	80,022
Total net assets end of year	\$ 16,638	710,765	86,915	814,318	\$ 705,056

See accompanying notes to financial statements.

**MACALESTER COLLEGE**  
**Statements of Cash Flows**  
**May 31, 2007 and 2006**  
**(in thousands of dollars)**

	<u>2007</u>	<u>2006</u>
Cash flows from operating activities:		
Change in total net assets	\$ 109,262	\$ 80,022
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	4,335	4,334
Cumulative effect of change in accounting principle	-	739
Realized and unrealized gain on investments	(93,070)	(61,884)
Loss on disposal of fixed assets	2,333	
Unrealized (gain) loss on interest rate swap	200	(971)
Private gifts and other income restricted for long term investments	(7,576)	(13,325)
Adjustment of actuarial liabilities for planned giving agreements	1,635	817
Change in assets and liabilities		
Accrued investment income	(659)	229
Prepaid expenses	(986)	(126)
Notes and accounts receivable	133	587
Contributions receivable	107	(2,937)
Accounts payable and accrued expenses	(1,586)	326
Deferred revenue	458	(161)
Deposits	(182)	(25)
Net cash provided by operating activities	<u>14,404</u>	<u>7,625</u>
Cash flows from investing activities:		
Proceeds from sale of investments	160,785	312,058
Purchase of investments	(161,725)	(315,510)
Purchase of land, building and equipment	(5,872)	(3,122)
Net cash used in investing activities	<u>(6,812)</u>	<u>(6,574)</u>
Cash flows from financing activities:		
Proceeds from issuance of bond payable, net	40,081	3,000
Principal payments on bonds payable, including extinguishment of debt	(19,153)	(1,873)
Payments made to beneficiaries of planned giving agreements	(664)	(634)
Increase in government grant refundable	27	13
Change in value of beneficial interest in perpetual trust	(3,360)	(770)
Private gifts, grants and other income restricted for long term investment	5,643	6,599
Net cash provided by financing activities	<u>22,574</u>	<u>6,335</u>
Increase in cash and cash equivalents	30,166	7,386
Cash and cash equivalents at beginning of the year	26,638	19,252
Cash and cash equivalents at end of the year	<u>\$ 56,804</u>	<u>\$ 26,638</u>
Cash and cash equivalents	\$ 34,152	\$ 26,638
Restricted cash and cash equivalents	22,652	-
Total cash and cash equivalents	<u>\$ 56,804</u>	<u>\$ 26,638</u>
Supplemental disclosure - cash paid for interest	<u>\$ 2,449</u>	<u>\$ 2,432</u>
Noncash investing and financing activities:		
Purchases of land, building and equipment funded by accounts payable	<u>\$ 1,693</u>	

See accompanying notes to financial statements.

## **1) Background and Organization**

Macalester College (the College) is a four year, coeducational, private liberal arts college. Founded in 1874, the College is located in the urban setting of Saint Paul, Minnesota, and is affiliated with the Presbyterian Church (USA). The College offers a liberal arts program leading to a Bachelor of Arts degree and is accredited by the North Central Association of Colleges and Secondary Schools.

## **2) Summary of Significant Accounting Policies**

### ***Basis of Presentation***

The accompanying financial statements are presented on the accrual basis of accounting. To ensure the observance of limitations and restrictions placed on the use of available resources, the College maintains its accounts in accordance with the principles and practices of fund accounting. Fund accounting is the procedure by which resources for various purposes are classified for accounting purposes into funds that are maintained in accordance with activities or objectives of the College. For external reporting purposes, however, the College's financial statements have been prepared to focus on the organization as a whole and to present balances and transactions classified in accordance with the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

*Permanently restricted net assets*--Net assets subject to donor imposed stipulations that they be maintained permanently by the College. Generally the donor of these assets permits the College to use all or part of the income earned and capital gains, if any, on related investments for general or specific purposes.

*Temporarily restricted net assets*--Net assets subject to donor imposed stipulations that restrict their use to a specific purpose and/or the passage of time.

*Unrestricted net assets*--Net assets not subject to donor imposed stipulations. Certain of these amounts have been designated by the board for investment purposes as indicated in the presentation.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor imposed restrictions. Donor restricted contributions whose restrictions are met in the same year as the gift is made are reported as temporarily restricted contributions in the current year. Expirations of temporary restrictions on net assets, that is, the donor imposed stipulated purpose has been accomplished and/or the stipulated time period has elapsed, are reported as net assets released from restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations.

(continued)

Contributions, including unconditional promises to give, are recognized as revenue in the period received and reported in their appropriate net asset group, subject to the existence or absence of donor imposed stipulations. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved. Amortization of discount is recorded as additional contribution revenue in accordance with donor imposed restrictions, if any, on the contributions.

Dividends, interest, and net gains or losses, both realized and unrealized, on investments are reported as follows:

- as increases or decreases in permanently restricted net assets if the terms of the gift or the College's interpretation of relevant state law require that they be added to the principal of a permanent endowment asset;
- as increases in temporarily restricted net assets if the terms of the gift impose restrictions on the use of the income; and
- as increases in unrestricted net assets in all other cases.

#### ***Cash and Cash Equivalents***

Cash and cash equivalents include interest bearing money market accounts and short-term investments with an original maturity of less than three months, except those held for investment purposes.

#### ***Restricted Cash and Cash Equivalents***

Restricted cash and cash equivalents consist of unspent bond proceeds whose use is restricted for construction of a new athletics and recreation center.

#### ***Land, Buildings and Equipment***

Constructed and purchased property and equipment are carried at cost. Land, buildings and equipment donated to the College are stated at fair value at date of donation. Long-lived assets, with the exception of land and artwork, are depreciated using the straight-line method over their estimated useful lives. Interest is capitalized in connection with the construction of facilities. The capitalized interest is recorded as part of the asset to which it relates and is amortized over the asset's useful life.

#### ***Impairment of Long-Lived Assets***

SFAS No. 144, *Accounting for the Impairment of Long-Lived Assets*, provides a single accounting model for long-lived assets to be disposed of. During fiscal 2007, certain of the College's long-lived assets were demolished. Accordingly, the College reported a loss on disposal of \$2,333 in the statement of activities.

(continued)

***Bond Issue Costs***

Bond issue costs are amortized using the straight-line method over the life of the associated bond issue. Bond issue costs are reported as prepaid expenses on the statements of financial position.

***Tax Status***

The College has received a determination letter from the Internal Revenue Service indicating it is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code and is subject to federal income tax only on net unrelated business income. No provision has been made for income taxes in the accompanying financial statements as the College has had no significant unrelated business income.

***Fair Value of Financial Instruments***

The carrying amounts of cash and cash equivalents, notes and accounts receivable, accounts payable and accrued expenses, deposits, and deferred revenue approximate fair value because of the short maturity of these financial instruments. Contributions receivable and planned giving agreement liabilities are recorded at fair value using appropriate discount rates.

Long term investments and funds for investment, buildings and equipment in securities traded on national or international securities exchanges are carried at fair value, based upon values provided by external investment managers or quoted market values. The collateral on loaned securities is reported at fair value based on quoted market prices of the underlying investments. Fair values for certain investments held in alternative structures including partnerships, commingled funds, and limited liability corporations are estimated by the respective investment managers as market values are not readily determinable. These valuations generally reflect discounts for illiquidity and consider variables such as financial performance of investments, recent sales prices of investments and other pertinent information. The estimated values may differ from the values that would have been used had ready markets for the investments existed and the differences could be significantly higher or lower for any specific holding. Real estate is reported at estimated fair value based on knowledge of local market conditions and periodic independent appraisal. The beneficial interest in perpetual trust is reported at fair value of the trust assets.

An estimate of the fair value of the receivables from students under government loan programs and grants refundable to government for student loans could not be made because the notes receivable are not saleable and can only be assigned to the U. S. government or its designees. The fair value of receivables from students under College loan programs approximates carrying value.

The estimated fair value of the College's revenue bonds was calculated by discounting future cash flows through estimated maturity using the borrowing rate currently available to the College for debt of similar original maturity. The carrying value of the College bonds was \$77,008 and \$56,645 at May 31, 2007 and 2006, respectively, and the fair value was approximately \$77,578 and \$57,224, respectively. The carrying value approximates the fair value of the Series 1994 and 2003 bonds as the interest rate varies weekly.

*(continued)*

### ***Derivative Financial Instruments***

In accordance with Statement of Financial Accounting Standards (SFAS) No. 133, *Accounting for Derivative Instruments and Hedging Activities*, Macalester accounts for derivative instruments, including derivative instruments embedded in other contracts. SFAS No. 133 requires that derivative instruments be measured at fair value and reported as assets or liabilities in the statements of financial position. Changes in the fair value of derivatives during the year are reported in the statements of activities. Macalester's interest rate swap agreement is considered a derivative financial instrument and has been reported in the statements of financial position at fair value. The change in the fair value of the agreement during the year is reported in the statements of activities. The net cash received or paid under the terms of the interest rate swap agreement over its term is reported as a component of interest expense.

### ***Planned Giving Agreements***

The College's planned giving agreements consist primarily of charitable gift annuities, charitable remainder unitrust contracts and pooled life income funds. For those trusts for which the College is the trustee, the assets are reported as long-term investments at their fair value. Contribution revenue is recognized at the dates the trusts are established after recording a liability for the present value of the estimated future payments to be made to the beneficiaries using discount rates and assumptions established upon initial recognition of the liability and the use of the appropriate mortality tables. The obligation is adjusted during the term of the agreement for changes in the value of the assets, amortization of the discount and other changes in the estimates of future benefits.

For those irrevocable trusts for which the College does not serve as trustee, contribution revenue and a receivable are recognized at the date the trust is established for the present value of the estimated future payments to be received.

The College is also the beneficiary of a perpetual trust held and administered by others. The estimated fair value of the assets was recognized as assets and revenue as of the date the College was notified of the establishment of the trust. Distributions from the trust are recorded as investment income.

### ***Use of Estimates***

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

### ***Reclassification***

Certain 2006 amounts have been reclassified to conform to the 2007 presentation.

**MACALESTER COLLEGE**  
Notes to Financial Statements  
May 31, 2007 and 2006  
(in thousands of dollars)

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**3) Long Term Investments**

The long term investments include funds traditionally considered the endowment of the College as well as assets of funds for planned giving agreements and loan funds totaling \$18,748 and \$16,863 as of May 31, 2007 and 2006, respectively. The allocations shown at fair value are as follows:

	<u>2007</u>	<u>2006</u>
Long term investments of Macalester College:		
Publicly traded securities:		
Domestic equity	\$ 46,307	\$ 40,348
Domestic equity held in collective trusts	34,196	34,374
Foreign equity held in collective trusts	154,456	130,299
Fixed income	78,616	77,505
Fixed income held in collective trusts	13,215	12,988
Alternative strategies in illiquid structures:		
Domestic equities	128,416	126,928
Private equities	63,735	42,961
Absolute return	80,425	48,791
Real estate	36,655	34,177
Natural resources	27,001	22,083
Other	<u>6,155</u>	<u>5,813</u>
Total fair value	<u>\$669,177</u>	<u>\$576,267</u>
Total cost	<u>\$529,146</u>	<u>\$497,981</u>

Included in the fair value of other stocks is \$6,097 and \$5,706, relating to 92,693 and 91,697 shares of the not publicly traded Reader's Digest Association, Inc. preferred stock at May 31, 2007 and 2006, respectively. Additionally, the College agreed not to sell such shares of stock without first offering the shares to Reader's Digest Association, Inc. Subsequent to May 31, 2007, the College sold these shares for net proceeds of \$5,402.

Certain of the College's external investment managers are authorized to use derivative contracts in managing the assets under their control. From time to time, managers may enter into forward currency contracts to hedge currency risk on investments in foreign securities and other future contracts to adjust asset allocation efficiently. Changes in the fair value of the derivative contracts are included in endowment gains and losses. As of May 31, 2007 and 2006, investments totaling \$124,814 and \$106,860, respectively, included limited use of forward currency contracts, and investments totaling \$333,656 and \$282,579, respectively, included other derivative instruments.

The College participates in a securities lending program, whereby securities owned by the College and included and reported on the accompanying statements of financial position in the College's investments are loaned to other institutions. As of May 31, 2007 and 2006, the College had loaned certain securities, returnable on demand, with a fair value of \$82,447 and \$72,291, respectively, to several financial institutions that have deposited collateral with respect to such securities of \$84,193 and \$73,737, respectively. The College receives income on the invested collateral and also continues to receive interest and dividends from securities on loan. This transaction has been accounted for as a non-cash investing activity for purposes of the accompanying statements of cash flows.

#### **4) Funds Held in Trust by Others**

The College's beneficial interest in the fair value of assets in a perpetual trust was \$31,826 and \$28,466 as of May 31, 2007 and 2006, respectively. For the years ended May 31, 2007 and 2006, the College received \$1,337 and \$1,224 from this trust, respectively.

The College is the income beneficiary of a revocable trust with an estimated value of \$15,422 and \$13,483 as of May 31, 2007 and 2006, respectively, which is controlled by independent trustees. For the year ended May 31, 2007 and 2006, the College received \$508 and \$303 from this trust, respectively. These assets are not recorded on the financial statements of the College.

#### **5) Valuation and Performance of Long Term Investment Funds**

The majority of the assets of the endowment funds have been placed in an investment pool, on a fair value basis, with each individual fund within the pool subscribing to or disposing of units on the basis of the market value per unit at the beginning of the month within which the transaction takes place.

Endowment investment and spending for the pooled investments is based on a total return policy. The Board of Trustees sets a spending rate which is used to establish the endowment payout. A spending rate for 2007 and 2006 of 5.1% and 5.0%, respectively, was applied to a sixteen-quarter average of investment fair value. The payout is supplemented by an amount equivalent to the investment expenses. If yield (interest and dividend income) is not sufficient to support the calculated payout, the balance is allocated from gains of the endowment assets

**MACALESTER COLLEGE**  
Notes to Financial Statements  
May 31, 2007 and 2006  
(in thousands of dollars)

The College's endowment payout on pooled and non-pooled assets as reported in the financial statements is as follows:

Year ended May 31, 2007	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Endowment yield (net of investment expenses of \$1,517)	\$ 2,103	\$ 13,641	\$ 15,744
Gains used in endowment payout	<u>1,129</u>	<u>8,278</u>	<u>9,407</u>
Endowment payout	<u>\$ 3,232</u>	<u>\$ 21,919</u>	<u>\$ 25,151</u>
Year ended May 31, 2006	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Endowment yield (net of investment expenses of \$1,653)	\$ 1,198	\$ 11,745	\$ 12,943
Gains used in endowment payout	<u>858</u>	<u>10,167</u>	<u>11,025</u>
Endowment payout	<u>\$ 2,056</u>	<u>\$ 21,912</u>	<u>\$ 23,968</u>

**6) Contributions Receivable**

Contributions receivable consists of the following:

	<u>2007</u>	<u>2006</u>
Unconditional promises expected to be collected in:		
Less than one year	\$ 4,163	\$ 3,588
One year to five years	12,416	11,412
Greater than five years	182	267
Less: Discount to present value (5%)	<u>(984)</u>	<u>(1,316)</u>
	<u>\$ 15,777</u>	<u>\$ 13,951</u>

**7) Land, Buildings and Equipment**

The following is a summary of the College's land, buildings and equipment:

	<u>2007</u>	<u>2006</u>
Land and land improvements	\$ 1,414	\$ 1,414
Buildings and building improvements	161,252	164,864
Equipment	4,885	4,817
Construction in progress	<u>8,726</u>	<u>2,548</u>
	176,277	173,643
Less: Accumulated depreciation	<u>(54,681)</u>	<u>(52,811)</u>
	<u>\$121,596</u>	<u>\$120,832</u>

(continued)

**MACALESTER COLLEGE**  
Notes to Financial Statements  
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(in thousands of dollars)

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**8) Bonds and Mortgages Payable**

Bonds and mortgages payable consist of the following:

	<u>2007</u>	<u>2006</u>
College Housing Program Mortgages at 3%, due in semi-annual installments through 2020 (original amount \$880)	\$ 396	\$ 422
Minnesota Higher Education Facilities Authority (MHEFA) variable rate demand revenue bonds of 1994, weekly maturity and rate reset, 3.64% average for current fiscal year, total principal due 2024 (original amount \$6,660)	6,660	6,660
Minnesota Higher Education Facilities Authority Revenue Bonds of 1998, 4.94% average, final series due 2022 (original amount \$22,345)	-	17,740
Minnesota Higher Education Facilities Authority variable rate demand revenue bonds of 2003, weekly rate reset as well as a weekly tender option, 3.69% average for current fiscal year, total principal due 2033 (original amount \$15,300)	15,300	15,300
Minnesota Higher Education Facilities Authority Revenue Bonds of 2004, 4.73% average, final series due 2017 (original amount \$14,995)	12,985	14,085
Minnesota Higher Education Facilities Authority Revenue notes of 2005, 4.08% average, final series due 2014 (original amount \$3,000)	2,573	2,860
Minnesota Higher Education Facilities Authority Revenue Bonds of 2007, 4.42% average, final series due 2032 (original amount \$39,490)	<u>39,490</u>	<u>-</u>
	77,404	57,067
Plus: Unamortized bond premium	<u>1,329</u>	<u>812</u>
	<u>\$ 78,733</u>	<u>\$ 57,879</u>

The College is involved in the College Housing Program of the U.S. Department of Housing and Urban Development. The funds received under this program were used to rehabilitate student dormitories and dining areas. The mortgages under this program are secured by a lien on the College's stadium carried at original acquisition cost and improvements of \$781 at May 31, 2007 and 2006, and by pledges of gross stadium and tuition revenues.

(continued)

**MACALESTER COLLEGE**  
Notes to Financial Statements  
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In September of 1994, \$6,660 of variable rate demand revenue bonds were issued on behalf of the College by MHEFA. The bonds were initially issued with a weekly maturity and rate reset, but longer maturities as well as a fixed rate are optional. Proceeds of the issue were used to finance various campus improvements and an athletic field expansion. Loan repayments associated with the bonds will be general obligations of the College, with interest payable monthly (semi-annual if converted to fixed), and principal payable at maturity, on March 1, 2024.

In July of 1998, \$22,345 of revenue bonds were issued on behalf of the College by MHEFA. The average maturity of the issued bonds is 14.59 years at an average rate of 4.94%. A portion of the proceeds were used, together with other funds of the College, for construction of a new campus center. The remaining portion was used for refunding in advance the 1992 bond issue. These bonds were callable and repaid in April of 2007 by a portion of the proceeds from the 2007 bond issue.

In February of 2003, \$15,300 of variable rate demand revenue bonds were issued on behalf of the College by MHEFA. The bonds were issued with a weekly rate reset, as well as a weekly tender option. In the event of a tender and unsuccessful remarketing, self liquidity is provided through treasury securities held as long term investments. Proceeds of the issue were used to finance various dormitory improvements. Loan repayments associated with the bonds will be general obligations of the College, with interest payable monthly and principal payable at maturity, on March 1, 2033.

In December of 2004, \$14,995 of revenue bonds were issued on behalf of the College by MHEFA. The average maturity of the issued bonds is 7.04 years, at an average rate of 4.73%. Proceeds of this issue were used to fund the March 1, 2005 redemption of the MHEFA Bonds of 1995, to secure the release of the obligation under the MHEFA Bonds of 1997, and to pay certain issuance costs.

In July of 2005, \$3,000 of revenue notes were issued on behalf of the College by MHEFA. The average maturity of the issued notes is 5.02 years at an average rate of 4.08%. Proceeds of this issue are to be used for the acquisition and installation of a replacement administrative computing system to include new hardware, software licenses, and costs of converting data, training and testing.

In March of 2007, \$39,490 of revenue bonds were issued on behalf of the College by MHEFA. The average maturity of the issued bonds is 13.03 years, at an average rate of 4.42%. A portion of the proceeds were used, together with other funds of the College, for construction of a new athletics and recreation center. The remaining portion was used to repay the 1998 bond issue.

In direct connection with the variable rate demand revenue bonds issued in 2003, the College entered into an interest rate swap agreement that obligates it to pay a fixed rate of 3.33% annually to the counterparty in exchange for the receipt of a floating payment equal to 67% of the 30 day London Interbank offered rate (LIBOR). The net difference between the amounts paid to and received from the counterparty is recorded as interest expense. Payments under the swap contract are based on a notional amount of \$15,000. The contract expires on May 31, 2016. As of May 31, 2007, the estimated market value of the swap contract was \$324.

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**MACALESTER COLLEGE**  
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Annual debt commitments (principal) at May 31, 2007, are as follows:

<u>Fiscal year ending May 31,</u>	<u>Amount</u>
2008	\$ 2,291
2009	2,524
2010	2,743
2011	2,942
2012	3,177
After 2012	<u>63,727</u>
	<u>\$ 77,404</u>

Total interest costs on debt aggregated \$2,656 and \$2,306 during the years ended May 31, 2007 and 2006, respectively.

**9) High Winds Fund**

Included in the permanently restricted net assets are resources related to the High Winds Fund. The Fund is subject to the provisions of an agreement between the College and a major benefactor which provides, among other things, for physical segregation and administration of such funds in accordance with the provisions of such agreement. The purpose of the High Winds Fund is to maintain and improve the beauty, serenity and security of the area surrounding the College campus. As of May 31, 2007, the High Winds Fund owned ten properties surrounding the College campus. The total value of the assets of the Fund as of May 31, 2007 and 2006 was \$14,401 and \$13,294, respectively.

**10) Retirement Plan**

The College provides retirement benefits to substantially all employees. Certain academic and non academic personnel are covered under defined contribution plans with Teachers Insurance and Annuity Association and College Retirement Equities Fund, and Vanguard Fiduciary Trust Company. A plan covering union employees is funded by deposits with trustees based on a fixed rate of contribution per hour worked. The College has no liability for these pension plans once deposits are made to the administrators. Total benefit expense for the years ended May 31, 2007 and 2006 was \$2,597 and \$2,556, respectively.

**11) Functional Expenses**

Expenses are reported in the College's financial statements in categories recommended by the National Association of College and University Business Officers and are classified among program and supporting services as follows:

	<u>2007</u>	<u>2006</u>
Program – Student instruction and services	\$ 65,905	\$ 64,723
Management and general	7,049	6,787
Fundraising	<u>4,492</u>	<u>3,934</u>
	<u>\$ 77,446</u>	<u>\$ 75,444</u>

(continued)

## **12) Commitments**

On May 26, 2005 the College entered into a contract to purchase and install administrative computing software with Sungard SCT Corporation. The contract calls for the College to purchase hardware, software licenses, and consulting, conversion, and training services over a three-year period. The College evaluated the vendor's products and negotiated its contract in conjunction with three other local private colleges. The installation of the new software will be executed in collaboration with these three colleges.

On December 1, 2006, the College entered into a labor-only contract with a local construction company to construct an athletic and recreation facility on campus. The total outstanding contract commitment at May 31, 2007 was \$22,768. Construction on the project began in early January 2007 and is expected to be completed in the summer of 2008 for a total estimated cost of \$37,000.

The College is committed as of May 31, 2007 to invest approximately \$66,463 in certain limited partnerships for long term investment purposes.

## **13) Asset Retirement Obligations**

In March 2005, the Financial Accounting Standards Board issued Interpretation No. 47, *Accounting for Conditional Asset Retirement Obligations* (FIN 47). Under FIN 47, the College must accrue for costs related to legal obligations to perform certain activities in connection with the retirement, disposal, or abandonment of assets. The obligation to perform the asset retirement activity is not conditional even though the timing or method may be conditional.

The College has identified asbestos abatement as an asset retirement obligation. Asbestos abatement costs were estimated using site surveys and per square foot or per linear foot costs.

FIN 47 requires that the estimate be recorded as a liability and as an increase to the associated assets. The assets are depreciated over their remaining useful lives. The estimated carrying value of such assets, net of accumulated depreciation, at June 1, 2005 was \$85 and the asset retirement obligation was \$824. Accordingly, the cumulative effect of change in accounting principle as of June 1, 2005 was \$739. For the year ended May 31, 2007 and 2006, depreciation expense of \$3 and \$3, respectively, was recorded on the FIN 47 asset and accretion expense of \$38 and \$42, respectively, was recognized pertaining to the asset retirement obligation.

## **14) Reclassification of Net Assets**

During fiscal 2007, the College determined that its classification of a portion of net assets was inconsistent with the underlying gift instruments. Consequently, at May 31, 2007, the College transferred a total of \$1,812 to unrestricted net assets, and \$1,223 and \$589 from temporarily restricted and permanently restricted net assets, respectively.