

ANNUAL FINANCIAL STATEMENTS
WITH AUDITORS' OPINION
FOR THE FISCAL YEAR ENDED MAY 31, 2017



INDEPENDENT AUDITORS' REPORT

Board of Trustees Macalester College St. Paul, Minnesota

We have audited the accompanying financial statements of Macalester College, which comprise the statements of financial position as of May 31, 2017 and 2016, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Board of Trustees Macalester College

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Macalester College as of May 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Minneapolis, Minnesota October 5, 2017

Statements of Financial Position May 31, 2017 and 2016 (in thousands of dollars)

	_	2017	_	2016
ASSETS				
Cash and cash equivalents Restricted cash and cash equivalents Accrued investment income Prepaid expenses and other assets Notes and accounts receivable, net of allowance for doubtful receivables of \$871 (and \$953 in 2016) Contributions receivable, net Short term investments Long term investments Real estate Land, buildings and equipment, net of accumulated depreciation Beneficial interest in perpetual trust	\$	22,215 742 547 351 8,791 2,429 30,313 733,420 15,473 197,558 31,383	\$	20,236 5,671 518 435 8,542 1,536 25,507 686,440 15,567 200,379 29,810
Total assets	\$_	1,043,222	\$_	994,641
LIABILITIES AND NET ASSETS				
Liabilities: Accounts payable and accrued expenses Deferred revenue Deposits Interest rate swap agreement Liabilities under planned giving agreements Government grants refundable Bonds and mortgages payable	\$	14,422 1,093 252 966 8,707 4,550 79,720	\$	12,774 1,211 386 1,526 7,696 4,424 86,999
Total liabilities	_	109,710	_	115,016
Net assets: Unrestricted Operations Investments Plant Total unrestricted	<u>-</u>	21,467 61,499 121,018 203,984	_ _	21,898 55,589 118,713 196,200
Temporarily restricted Operations Investments Plant Total temporarily restricted	_	10,091 354,725 500 365,316	_	8,075 313,746 271 322,092
Permanently restricted - Investments	_	364,212	_	361,333
Total net assets	_	933,512	_	879,625
Total liabilities and net assets	\$ <u>-</u>	1,043,222	\$ <u>-</u>	994,641

Statements of Activities Years Ended May 31, 2017 and 2016 (in thousands of dollars)

	2017				2016				
		Temporarily	Permanently		Temporarily Permanently				
	Unrestricted	Restricted	Restricted	Total	Unrestricted	Restricted	Restricted	Total	
Operating Activities:									
Revenues and other additions:				405.000 \$	400 700			400 700	
Tuition and fees \$		-	-	105,206 \$	- ,	-	-	102,722	
Less: Student aid and scholarships	(53,592)			(53,592)	(52,097)			(52,097)	
Net tuition and fees	51,614	-	-	51,614	50,625	-	-	50,625	
Federal grants and contracts	1,686	-	-	1,686	1,562	-	-	1,562	
State grants and contracts	299	-	-	299	257	-	-	257	
Private gifts and grants	4,540	5,837	-	10,377	4,029	2,457	-	6,486	
Sales and service of auxiliary enterprises	16,020	-	-	16,020	15,995	-	-	15,995	
Other sources	1,019	75	-	1,094	1,127	51	-	1,178	
Investment income	292	10	-	302	223	12	-	235	
Endowment payout	3,807	32,280	-	36,087	3,641	31,118	-	34,759	
Realized and unrealized losses on investments	(76)	-	-	(76)	(111)	-	-	(111)	
Gain (loss) on disposal of fixed assets	25	-	-	25	(8)	-	-	(8)	
Net assets released from restrictions	36,187	(36,187)			35,512	(35,512)			
Total operating revenues and other additions	115,413	2,015	-	117,428	112,852	(1,874)	-	110,978	
Expenses:									
Program									
Instruction	42.922	_	_	42.922	42,584	_	_	42,584	
Research	2,191			2,191	1,996			1,996	
Public service	148			148	168			168	
Academic support	12,642			12,642	12,410	_		12,410	
Student services	23.062			23.062	22,499			22,499	
Auxiliary enterprises	11,590			11,590	11,524			11,524	
Institutional support	21,534	-	-	21,534	20,422	-	-	20,422	
Total expenses	114,089	<u>-</u>		114,089	111,603		<u> </u>	111,603	
rotal expenses	114,069			114,069	111,003			111,003	
Change in net assets from operating activities	1,324	2,015		3,339	1,249	(1,874)		(625)	
Non-operating Activities:									
Investment-related:									
Realized and unrealized gains (losses) on investments \$	9,393	71,261	763	81,417 \$	(579)	(38,489)	1,145	(37,923)	
Investment income	175	-	-	175	437	-	-	437	
Endowment payout for operations	(3,807)	(32,280)	-	(36,087)	(3,641)	(31,118)	-	(34,759)	
Change in beneficial interest in perpetual trust		- 1	1,572	1,572	- 1	- 1	(2,172)	(2,172)	
Change in value of planned giving agreements	39	(40)	317	316	(30)	(223)	(320)	(573)	
Gift-related:		, ,				, ,	, ,	. ,	
Private gifts and grants restricted for long-term investment	t -	2.072	227	2.299	42	1.565	138	1,745	
Private gifts and grants restricted for capital projects	_	297	-	297	220	30	-	250	
Other:									
Change in value of interest rate swap	559		_	559	(1,075)	_	_	(1,075)	
Net assets released from restrictions	101	(101)	_	-	48	(48)	_	(1,0.0)	
THE GOOD TO GOOD WATER TO CHIEF TO THE		(101)				(10)			
Change in net assets from non-operating activities	6,460	41,209	2,879	50,548	(4,578)	(68,283)	(1,209)	(74,070)	
Change in net assets	7,784	43,224	2,879	53,887	(3,329)	(70,157)	(1,209)	(74,695)	
Net assets beginning of year	196,200	322,092	361,333	879,625	199,529	392,249	362,542	954,320	
Net assets end of year \$	203,984	365,316	364,212	933,512 \$	196,200	322,092	361,333	879,625	

See accompanying notes to financial statements.

Statements of Cash Flows Years Ended May 31, 2017 and 2016 (in thousands of dollars)

Cash flows from operating activities: \$ 53,887 \$ (74,695) Change in total net assets \$ 53,887 \$ (74,695) Adjustments to reconcile change in net assets to net cash provided by operating activities: \$ 9,104 8,727 Depreciation and amortization 9,104 8,727 Realized and unrealized (gain) loss on investments (8,832) 5,1202 (Gain) loss on disposal of fixed assets (560) 1,075 Private gifts and other income restricted for long term investments (2596) 1,075 Private gifts and other income restricted for long term investments (2596) 1,173 Noncash contributions of marketable securities (223) (149) Change in value of beneficial interest in perpetual trust (2596) 3,100 Change in value of beneficial interest in perpetual trust (2596) 3,100 Change in value of beneficial interest in perpetual trust (2596) 3,100 Change in value of beneficial interest in perpetual trust (1,527) 4,100 Change in value of beneficial interest in perpetual trust (29) 7,00 Change in seases and liabilities (29) 7,00 <t< th=""><th></th><th></th><th>2017</th><th></th><th>2016</th></t<>			2017		2016
Change in total net assets	Cash flows from operating activities:				
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Proceeds from sale of investments Proceeds from sale of investments used for endowment payout Proceeds from sale of investments used for endowment payout Proceeds from sale of investments (32,350) (31,400) Purchase of land, building and equipment (6,252) (3,800) Gain (loss) on disposal of equipment (21,395) (21,395) (3,800) Ret cash used by investing activities Cash flows from financing activities: Proceeds from issuance of bonds payable Withdrawals from (deposits to) construction account, net Poposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Private gif in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Private gifts, grants and other income restricted for long term investment Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Net cash provided by operating activities		23,663		18,401
Proceeds from sale of investments used for endowment payout (32,350) (31,400) Purchase of investments (152,578) (279,251) Purchase of land, building and equipment (6,252) (3,800) Gain (loss) on disposal of equipment 25 (8) Net cash used by investing activities (21,395) (13,300) Cash flows from financing activities: Proceeds from issuance of bonds payable - 22,660 Withdrawals from (deposits to) construction account, net 4,929 (4,993) Deposits to debt escrow, net - 4,929 (4,993) Deposits to debt escrow, net - (678) Bond premium from issuance of bonds payable - 2,217 Principal payments on bonds payable (7,105) (21,091) Payments made to beneficiaries of planned giving agreements (823) (837) Change in government grant refundable 126 (91) Noncash contributions of marketable securities (250) (446) Private gifts, grants and other income restricted for long term investment 2,834 (2,689) Net cash used by financing activities (289) (570) Increase in cash and cash equivalents at beginning of the year 20,236 (16,105) Cash and cash equivalents at end of the year 20,236 Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$3,628 \$3,924	Cash flows from investing activities:				
Purchase of investments (152,578) (279,251) Purchase of land, building and equipment (6,252) (3,800) Gain (loss) on disposal of equipment 25 (8) Net cash used by investing activities (21,395) (13,300) Cash flows from financing activities: *** 22,660 Proceeds from issuance of bonds payable - 22,660 Withdrawals from (deposits to) construction account, net 4,929 (4,993) Deposits to debt escrow, net - (678) Bond premium from issuance of bonds payable - (2,217 Principal payments on bonds payable (7,105) (21,091) Payments made to beneficiaries of planned giving agreements (823) (837) Change in government grant refundable (823) (837) Noncash contributions of marketable securities (250) (446) Private gifts, grants and other income restricted for long term investment 2,834 2,689 Net cash used by financing activities (289) (570) Increase in cash and cash equivalents 1,979 4,531 Cash and cash equivale	Proceeds from sale of investments		169,760		301,159
Purchase of land, building and equipment Gain (loss) on disposal of equipment Net cash used by investing activities Cash flows from financing activities: Proceeds from issuance of bonds payable Withdrawals from (deposits to) construction account, net Deposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Principal payments on bonds payable Principal payments on bonds payable Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Cash and cash equivalents at beginning of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Proceeds from sale of investments used for endowment payout		(32,350)		(31,400)
Gain (loss) on disposal of equipment Net cash used by investing activities 25 (8) Cash flows from financing activities: (21,395) (13,300) Cash flows from financing activities: 2 Proceeds from issuance of bonds payable - 22,660 Withdrawals from (deposits to) construction account, net 4,929 (4,993) Deposits to debt escrow, net - (678) Bond premium from issuance of bonds payable - 2,217 Principal payments on bonds payable (7,105) (21,091) Payments made to beneficiaries of planned giving agreements (823) (837) Change in government grant refundable 126 (91) Noncash contributions of marketable securities (250) (446) Private gifts, grants and other income restricted for long term investment 2,834 2,689 Net cash used by financing activities 1,979 4,531 Cash and cash equivalents at beginning of the year 20,236 16,105 Cash and cash equivalents at end of the year \$ 20,236 16,105 Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively	Purchase of investments		(152,578)		(279,251)
Net cash used by investing activities (21,395) (13,300) Cash flows from financing activities: Proceeds from issuance of bonds payable Withdrawals from (deposits to) construction account, net 4,929 (4,993) Deposits to debt escrow, net - (678) Bond premium from issuance of bonds payable Bond premium from issuance of bonds payable Frincipal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Acash used by financing activities Cash and cash equivalents at beginning of the year Cash and cash equivalents at beginning of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Purchase of land, building and equipment		(6,252)		(3,800)
Cash flows from financing activities: Proceeds from issuance of bonds payable Withdrawals from (deposits to) construction account, net Deposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Gain (loss) on disposal of equipment				
Proceeds from issuance of bonds payable Withdrawals from (deposits to) construction account, net A,929 (4,993) Deposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Net cash used by investing activities		(21,395)		(13,300)
Proceeds from issuance of bonds payable Withdrawals from (deposits to) construction account, net A,929 (4,993) Deposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Cash flows from financing activities:				
Withdrawals from (deposits to) construction account, net Deposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Increase in cash and cash equivalents Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:			-		22,660
Deposits to debt escrow, net Bond premium from issuance of bonds payable Principal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Net cash and cash equivalents Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:			4,929		
Principal payments on bonds payable Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities Increase in cash and cash equivalents Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities: (21,091) (823) (823) (823) (823) (823) (823) (823) (823) (823) (823) (823) (823) (823) (823) (824) (823) (823) (827) (824) (91) (446) (446) (91) (446) (91) (446)			-		
Payments made to beneficiaries of planned giving agreements Change in government grant refundable Noncash contributions of marketable securities Private gifts, grants and other income restricted for long term investment Net cash used by financing activities (250) Increase in cash and cash equivalents Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:	Bond premium from issuance of bonds payable		-		2,217
Change in government grant refundable 126 (91) Noncash contributions of marketable securities (250) (446) Private gifts, grants and other income restricted for long term investment Net cash used by financing activities (289) (570) Increase in cash and cash equivalents 1,979 4,531 Cash and cash equivalents at beginning of the year 20,236 16,105 Cash and cash equivalents at end of the year \$22,215 \$20,636 Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$3,628 \$3,924 Noncash investing and financing activities:	Principal payments on bonds payable		(7,105)		(21,091)
Noncash contributions of marketable securities (250) (446) Private gifts, grants and other income restricted for long term investment Net cash used by financing activities (289) (570) Increase in cash and cash equivalents 1,979 4,531 Cash and cash equivalents at beginning of the year 20,236 16,105 Cash and cash equivalents at end of the year \$22,215 \$20,636 Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$3,628 \$3,924 Noncash investing and financing activities:	Payments made to beneficiaries of planned giving agreements		(823)		(837)
Private gifts, grants and other income restricted for long term investment Net cash used by financing activities 1,979 4,531 1,979 4,531 Cash and cash equivalents at beginning of the year 20,236 16,105 Cash and cash equivalents at end of the year \$2,215 \$20,636 Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$3,628 \$3,924 Noncash investing and financing activities:	Change in government grant refundable				
Net cash used by financing activities (289) (570) Increase in cash and cash equivalents 1,979 4,531 Cash and cash equivalents at beginning of the year 20,236 16,105 Cash and cash equivalents at end of the year \$22,215 \$20,636 Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$3,628 \$3,924 Noncash investing and financing activities:					
Increase in cash and cash equivalents Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Cash and cash equivalents at end of the year Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively Noncash investing and financing activities:					
Cash and cash equivalents at beginning of the year 20,236 \$ 16,105 \$ 22,215 \$ 20,636 \$ Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$ 3,628 \$ 3,924 \$ Noncash investing and financing activities:	Net cash used by financing activities		(289)		(570)
Cash and cash equivalents at beginning of the year 20,236 \$ 16,105 \$ 22,215 \$ 20,636 \$ Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$ 3,628 \$ 3,924 \$ Noncash investing and financing activities:	Increase in cash and cash equivalents		1,979		4,531
Cash and cash equivalents at end of the year \$\frac{22,215}{20,636}\$\$ Supplemental disclosure - cash paid for interest, including interest capitalized of \$0 and \$144, respectively \$\frac{3,628}{3,924}\$\$ Noncash investing and financing activities:					•
capitalized of \$0 and \$144, respectively \$ 3,628 \$ 3,924 Noncash investing and financing activities:		\$		\$	
capitalized of \$0 and \$144, respectively \$ 3,628 \$ 3,924 Noncash investing and financing activities:					
Noncash investing and financing activities:		Ф	3 630	¢	3 024
	capitalized of 50 and 5144, respectively	Ф	3,028	Ф	3,924
Purchases of land, building and equipment funded by accounts payable \$ 444 \$ 239					
	Purchases of land, building and equipment funded by accounts payable	\$	444	\$	239

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

1) Background and Organization

Macalester College ("the College" or "Macalester") is a four year, coeducational, residential, private liberal arts college. Founded in 1874, the College is located in the urban setting of Saint Paul, Minnesota and is accredited by the North Central Association of Colleges and Secondary Schools.

2) Summary of Significant Accounting Policies

Basis of Presentation

The accompanying financial statements are presented on the accrual basis of accounting. To ensure the observance of limitations and restrictions placed on the use of available resources, the College maintains its accounts in accordance with the principles and practices of fund accounting. Fund accounting is the procedure by which resources for various purposes are classified for accounting purposes into funds that are maintained in accordance with activities or objectives of the College. For external reporting purposes, however, the College's financial statements have been prepared to focus on the organization as a whole and to present balances and transactions classified in accordance with the existence or absence of donor imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Permanently restricted net assets -- Net assets subject to donor imposed stipulations that they be maintained permanently by the College. Generally, the donor of these assets permits the College to use all or part of the income earned and capital gains, if any, on related investments for general or specific purposes.

Temporarily restricted net assets -- Net assets subject to donor-imposed stipulations that restrict their use to a specific purpose and/or the passage of time.

Unrestricted net assets -- Net assets not subject to donor imposed stipulations. Certain of these amounts have been designated by the board for investment purposes as indicated in the presentation.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor imposed restrictions. Donor restricted contributions whose restrictions are met in the same year as the gift is made are reported as temporarily restricted contributions in the current year. Expirations of temporary restrictions on net assets, that is, the donor imposed stipulated purpose has been accomplished and/or the stipulated time period has elapsed, are reported as net assets released from restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on assets and liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Contributions, including unconditional promises to give, are recognized as revenue in the period received and reported in their appropriate net asset group, subject to the existence or absence of donor imposed stipulations. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value. Contributions to be received after one year are discounted at a discount rate consistent with the general principles for present value measurement. Amortization of discount is recorded as additional contribution revenue in accordance with donor imposed restrictions, if any, on the contributions.

Operating results in the statements of activities reflect all transactions increasing and decreasing net assets except those that the College defines as non-operating. Non-operating activity includes contributions added to endowments, contributions supporting major capital purchases, contributions and other activity related to annuity and other trust agreements, changes in the value of the interest rate swap, and endowment income and gains and losses, net of amounts distributed to support the operations in accordance with the Board-approved spending policy.

Cash and Cash Equivalents

Cash and cash equivalents include interest bearing money market accounts and short term investments with an original maturity of less than three months. The balances are insured by the Federal Deposit Insurance Corporation up to certain limits. At times, cash in the bank may exceed FDIC insurable limits.

Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents are restricted for construction and debt escrow. They include interest bearing money market accounts that short term investments with an original maturity of less than three months. The balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to certain limits. At times, cash in the bank may exceed FDIC insurable limits.

Notes and Accounts Receivable

Notes and accounts receivable include grants receivable, student loan receivables, student accounts receivable and various other receivables. An allowance for doubtful accounts is recorded annually based on historical experience and management's evaluation of receivables at the end of each year. Bad debts are written off when deemed uncollectible. Receivables are generally unsecured.

Short Term Investments

Short term investments consist of investments held in short-term funds with original maturities exceeding three months that may be used for the daily operations of the College.

Long Term Investments

Long term investments include the endowment pool, investments related to split interest agreements, loan fund investments, and intermediate term funds.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Real Estate

Purchased real estate investments are initially recorded at cost in the year they are acquired. In subsequent years, the properties are valued based on an appraisal and/or a market analysis. Real estate investments that have been received as contributions are valued at their estimated fair value at the date the properties were donated, as determined by professional appraisals.

Land, Buildings, and Equipment

Equipment with a cost of \$10,000 or greater and buildings with a cost of \$100,000 or greater are capitalized by the College. Constructed and purchased property and equipment are carried at cost. Land, buildings, and equipment donated to the College are stated at fair value at date of donation. Long-lived assets, with the exception of land and artwork, are depreciated using the straight-line method over their estimated useful lives. Useful lives for equipment range from 3 to 6 years. Useful lives for the majority of the buildings and improvements range from 20 to 40 years.

Interest is capitalized in connection with the construction of facilities. The capitalized interest is recorded as part of the asset to which it relates and is amortized over the asset's useful life.

Bond Issue Costs

Bond issue costs are amortized using the straight-line method over the life of the associated bond issue. Bond issue costs are reported as a reduction of bonds and mortgages payable on the statements of financial position.

Revenue Recognition

Net tuition and fees and auxiliary revenues are recognized as revenue in the period in which the services are rendered.

Tax Status

The College has received a determination letter from the Internal Revenue Service indicating it is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code and is subject to federal income tax only on net unrelated business income. No provision has been made for income taxes in the accompanying financial statements as the College has had no significant unrelated business income.

The College's accounting policy provides that a tax expense/benefit from an uncertain tax position may be recognized when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on technical merits. The College has no uncertain tax positions resulting in an accrual of tax expense or benefit.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Derivative Financial Instruments

The College measures derivative instruments (including derivative instruments embedded in other contracts) at fair value, and reports them as assets or liabilities in the statements of financial position. Changes in the fair value of derivatives during the year are reported in the statements of activities. Macalester's interest rate swap agreement is considered a derivative financial instrument and has been reported in the statements of financial position at fair value. The change in the fair value of the agreement during the year is reported in the statements of activities. The net cash received or paid under the terms of the interest rate swap agreement over its term is reported as a component of interest expense.

Planned Giving Agreements

The College's planned giving agreements consist primarily of charitable gift annuities, charitable remainder unitrust contracts and pooled life income funds. For those trusts for which the College is the trustee, the assets are reported as long term investments at their fair value. Contribution revenue is recognized at the dates the trusts are established after recording a liability for the present value of the estimated future payments to be made to the beneficiaries using discount rates and assumptions established upon initial recognition of the liability and the use of the appropriate mortality tables. Discount rates range from 1.3% to 7.0%. The obligation is adjusted during the term of the agreement for changes in the value of the assets, amortization of the discount and other changes in the estimates of future benefits.

For those irrevocable trusts for which the College does not serve as trustee, contribution revenue and a receivable are recognized at the date the trust is established for the present value of the estimated future payments to be received.

The College is also the beneficiary of a perpetual trust held and administered by others. The estimated fair value of the trust was recognized as an asset and as revenue on the date the College was notified of the establishment of the trust. Distributions from the trust are recorded as investment income.

Use of Estimates

The preparation of financial statements in conformity with US generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Related Party

Pledges from certain Board of Trustees members and Officers are included in the financial statements. The pledges outstanding totaled \$1,719 and \$212 at May 31, 2017 and 2016, respectively. The College has a conflict of interest policy in place that is reviewed by each Board member and Officer annually

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Reclassifications

Certain 2016 amounts have been reclassified to conform to the 2017 presentation. There were no changes to net assets or changes in net assets as previously reported.

3) Student Loans Receivable

The College issues uncollateralized loans to students based on financial need. Student loans are funded through federal government loan programs or institutional resources. Allowances for doubtful accounts are established based on prior collection experience and current economic factors, which, in management's judgment, could influence the ability of loan recipients to repay the amounts per the loan terms. At May 31, 2017 and 2016, student loans represented less than 1% of total assets.

Student loans receivable consist of the following:

	 2017	-	2016
Federal government programs	\$ 4,208	\$	4,537
Institutional programs	 4,358		3,649
Student loans receivable, gross	 8,566		8,186
Less: allowance for doubtful accounts:			
Beginning of year	(930)		(930)
Decreases (increases)	80		-
Write-offs	 	_	-
End of year	 (850)	_	(930)
Student loans receivable, net	\$ 7,716	\$	7,256

Student loans receivable are included in notes and accounts receivable on the statement of financial position. Also included in notes and accounts receivable are other receivables of the College, including receivables for students' accounts, rent, federal student aid, and grants. These other receivables total \$1,075 and \$1,286 as of May 31, 2017 and 2016, respectively. Allowances related to these other receivables total \$21 and \$23 as of May 31, 2017 and 2016, respectively.

Funds advanced by the federal government of \$4,550 and \$4,424 at May 31, 2017 and 2016, respectively, are ultimately refundable to the government, and are classified as liabilities on the statements of financial position.

At May 31, 2017 and 2016, the following amounts were past due under student loan programs:

	-	2017		2016
1 - 240 days past due	\$	299	\$	278
240 days - 2 years past due		318		194
2 years - 5 years past due		317		182
Over 5 years past due	_	512	_	461
Total past due	\$	1,446	\$_	1,115

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

4) Investments

Short term investments:

	_2	2017		2016
Fixed income – Treasuries – fair value Bitcoin	\$	30,204 109	\$	25,507
Total short term investments	\$ <u></u>	30,313	\$ <u></u>	25,507

Long term investments:

Long term investments include funds traditionally considered the endowment of the College, as well as assets of funds for planned giving agreements totaling \$15,970 and \$14,205 as of May 31, 2017 and 2016, respectively. The allocations shown at fair value are as follows:

	-	2017		2016
Cash and cash equivalents Publicly traded securities:	\$	1,946	\$	2,185
Domestic equities		53,418		54,050
Domestic equities held in collective trusts		15,000		-
Foreign equities held in collective trusts		116,311		96,400
Fixed income – TIPS and Treasuries		92,721		88,554
Futures		4,282		5,236
Mutual funds		103,215		87,275
Liquid alternative investments		43,809		52,702
Alternative strategies in illiquid structures:				
Domestic equities		109,338		92,173
Private equities		85,790		82,273
Hedge funds		51,810		61,385
Real estate		12,392		17,977
Natural resources		43,388		46,230
Total fair value	\$	733,420	\$_	686,440
Total cost	\$	599,789	\$_	599,008

5) Fair Value Measurements

The College applies the provisions of ASC No. 820, which established a three-level fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC No. 820 are described below:

Level 1 Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Level 2 Pricing inputs other than identical quoted prices in active markets that are observable for the financial instrument, such as similar instruments, interest rates, and yield curves that are observable at commonly quoted intervals.

Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable. Level 3 inputs include situations where there is little, if any, market activity for the financial instrument.

The inputs or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities.

The following tables summarize the College's fair value hierarchy for those assets and liabilities that were measured at fair value on a recurring basis as of May 31, 2017 and 2016:

			2017		
	Level 1	Level 2	Level 3	No Level	<u>Total</u>
Financial Assets: Short term investments:					
Fixed income - Treasuries	\$ 30,204	\$ -	\$ -	\$ -	\$ 30,204
Bitcoin	109	-	-	-	109
Total short term investments	\$ 30,313	\$	\$	\$	\$ 30,313
Long term investments:					
Cash and short term investments Publicly traded securities:	\$ 1,946	\$ -	\$ -	\$ -	\$ 1,946
Domestic equities	53,418	-	-	-	53,418
Domestic equities held in collective trusts measured at net asset value	_	_	_	15,000	15,000
Foreign equities held in collective trusts measured at net asset value	-	-	-	116,311	116,311
Fixed income – TIPS and Treasuries	92,653	68		,	
Futures	4,282	-	-	_	92,721 4,282
Mutual funds	103,215	_	_	_	103,215
Liquid alternative investments	103,213	43,809	_	_	43,809
Alternative strategies in illiquid structures measured at net asset value:		40,000			40,000
Domestic equities	-	-	-	109,338	109,338
Private equities	-	-	-	85,790	85,790
Hedge funds	-	-	-	51,810	51,810
Real estate	-	-	-	12,392	12,392
Natural resources				43,388	43,388
Total long term investments	\$ <u>255,514</u>	\$ <u>43,877</u>	\$	\$ <u>434,029</u>	\$ <u>733,420</u>

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

High Winds real estate Beneficial interest in perpetual trust Financial Liabilities:	\$ <u> - </u>	\$ <u> - </u>	\$ <u>15,473</u> \$ <u>31,383</u>	\$ <u> - </u>	\$ <u>15,473</u> \$ <u>31,383</u>
Interest rate swap agreement	\$	\$ <u>966</u>	\$	\$	\$ <u>966</u>
			2016		
Financial Assets:	Level 1	Level 2	Level 3	No Level	<u>Total</u>
Short term investments:					
Fixed income - Treasuries	\$ <u>25,507</u>	\$ <u> - </u>	\$	\$	\$ <u>25,507</u>
Long term investments:					
Cash and short term investments Publicly traded securities:	\$ 2,185	\$ -	\$ -	\$ -	\$ 2,185
Domestic equities	54,050	-	-	-	54,050
Foreign equities held in collective trusts measured at net asset value	-	-	-	96,400	96,400
Fixed income – TIPS and	00.400	_,			
Treasuries	88,483	71	-	-	88,554
Futures	5,236	-	-	-	5,236
Mutual funds	87,275	-	-	-	87,275
Liquid alternative investments	-	52,702	-	-	52,702
Alternative strategies in illiquid structures measured at net asset value:					
Domestic equities	-	-	-	92,173	92,173
Private equities	-	-	-	82,273	82,273
Hedge funds	-	-	-	61,385	61,385
Real estate	-	-	-	17,977	17,977
Natural resources				46,230	46,230
Total long term investments	\$ <u>237,229</u>	\$ <u>52,773</u>	\$	\$ <u>396,438</u>	\$ <u>686,440</u>
High Winds real estate	\$	\$	\$ <u>15,567</u>	\$	\$ <u>15,567</u>
Beneficial interest in perpetual trust	\$	\$	\$ <u>29,810</u>	\$	\$ <u>29,810</u>
Financial Liabilities: Interest rate swap agreement	\$	\$ <u>1,526</u>	\$	\$	\$ <u>1,526</u>

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

The following tables are roll-forwards of the Level 3 financial assets during the fiscal years ended May 31, 2017 and 2016:

_	Beneficial Interest in Perpetual Trust – 2017		
Beginning balance		\$	29,810
Gains (losses): Unrealized gain, net Realized gain, net			2,418 165
Purchases, issuances, s Purchases	ales and settlements:		1,627
Sales Ending balance at May 3		\$ <u></u>	(2,637) 31,383
_	High Winds Real Estate – 2017*		
Beginning balance	nt	\$	15,567 (94)
Property value adjustme Ending balance at May 3 * Real estate values are		\$ <u></u>	15,473
_	Beneficial Interest in Perpetual Trust – 2016		
Beginning balance Gains (losses):		\$	31,982
Unrealized gain, net Realized gain, net			(1,880) 761
Purchases, issuances, s	ales and settlements:		
Purchases			667
Sales Ending balance at May 3	31, 2016	\$_	(1,720) 29,810
-	High Winds Real Estate – 2016*		
Beginning balance		\$	15,639
Purchase of property Increase in property mar	rket value		(552) 480
Ending balance at May 3		\$_	15,567
· · ·	e based on independent appraisals.	· <u>=</u>	

At May 31, 2017, the College had \$302,718 of long term investments, \$15,000 of domestic equities held in collective trusts and \$116,311 of foreign equity held in collective trusts. These investments are reported at fair value. The College has concluded that the net asset value (NAV) reported by the underlying fund approximates the fair value of the investments and serves as the practical expedient for fair value.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Due to the nature of the investments held by the funds, changes in market conditions and economic environment may significantly impact the net asset value of the funds, and consequently, the fair value of the College's interests in the funds. Although a secondary market exists for these investments, it is not active and individual transactions are typically not observable. When transactions occur in this limited secondary market, they may occur at discounts to the reported net asset value. It is, therefore, reasonably possible that if the College was to sell these investments in the secondary market, a buyer may require a discount to the reported net asset value, and the discount could be significant. The College has no plans to sell any of these assets on the secondary market.

At May 31, 2017 and 2016, the College's alternative investments had strategies and redemption terms as summarized in the tables below:

			2017			
			Unfu	nded	Redemption	Notice Period
Investment Category	Fair	Value	Comm	itments	Frequency*	(in Days)*
Foreign equities held in collective trusts (a)	\$	116,311		None	Monthly	30 days
Domestic equities held in collective trusts (e)		15,000		None	Monthly	30 days
Domestic equities - alternative structures (b)		109,338		None	Quarterly	60 days
Hedge funds (c)		51,810		None	Monthly - Annual	30 - 90 days
Private investments (d)		141,570	\$	91,719	Not applicable	Not applicable
Totals	\$	434,029	\$	91,719		

			2016			
			Unfu	nded	Redemption	Notice Period
Investment Category	Fair V	/alue	Comm	itments	Frequency*	(in Days)*
Foreign equities held in						
collective trusts (a)	\$	96,400		None	Monthly	30 days
Domestic equities -						
alternative structures (b)		92,173		None	Quarterly	60 days
Hedge funds (c)		61,385		None	Monthly - Annual	30 - 90 days
rieuge iurius (c)		01,303		NOHE	Working - Annual	30 - 30 days
Private investments (d)		146,480	\$	61,893	Not applicable	Not applicable
Totals	\$	396,438	\$	61,893		

The information summarized in the tables above represents the general terms for the specified asset class. Individual investment funds may have terms that are more or less restrictive than those terms indicated for the asset class as a whole. In addition, most investment funds have the flexibility, as provided for in their constituent documents, to modify and waive such terms.

Foreign equities held in collective trusts (a) are actively managed investment funds focused on the equity markets of non-US developed market countries. These funds have the ability to invest a portion of the funds in equities of emerging market countries. The unobservable inputs used to determine the fair values of these investments have been estimated using NAV.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

> Domestic equities - alternative structures (b) are actively managed and designed to give the College exposure to the movements of the US equity market. The unobservable inputs used to determine the fair values of these investments have been estimated using NAV.

> Hedge funds (c) consist of funds in which the College has invested to potentially benefit from the skill of fund managers or to access unconventional assets. Typically, the underlying investments in these funds are publicly traded.

Private investments (d) include a variety of investment strategies, including buyout, distressed debt, energy, real estate, timber, and venture capital. These investments are of a long term nature and generally serve to drive the returns of the portfolio or to hedge inflation. The College receives proceeds from these funds as the holdings of the funds produce income or are sold. The College invests in funds with a life of 5 to 15 years, and does not have redemption rights.

Domestic equities held in collective trusts (e) are actively managed investment funds focused on US equity markets. The unobservable inputs used to determine the fair values of these investments have been estimated using NAV.

Securities denominated in foreign currencies are translated into US dollars at the closing rate of exchange. Foreign currency amounts related to the purchase or sale of securities and income and expenses are translated at the exchange rate on the transaction date. For financial reporting purposes, the realized and unrealized gain (loss) on investments reflects changes in exchange rates, as well as changes in the market value of investments.

The College hedges the foreign currency risks of the public developed markets international equity portfolio by entering into foreign currency exchange contracts. These derivatives are marked to market daily and exchange traded. In the statements of activities, net realized and unrealized gains or losses on investments include gains or losses from the use of derivatives for hedging and rebalancing activities.

As of May 31, 2017, the College had exposure to \$123,575 of short positions in currency futures. As of May 31, 2016, the College had exposure to \$103,586 of short positions in currency futures. The College's derivative portfolio consists of contracts with maturities of 90 days or less and is adjusted as the exposures of the underlying portfolio change. The contracts are sold prior to contract maturity.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

6) Funds Held in Trust by Others

The College's beneficial interest in the fair value of assets in a perpetual trust was \$31,383 and \$29,810 as of May 31, 2017 and 2016, respectively. For the years ended May 31, 2017 and 2016, the College received \$1,451 and \$1,517 from this trust, respectively.

The College is the income beneficiary of a revocable trust with an estimated value of \$9,872 and \$9,381 as of May 31, 2017 and 2016, respectively, which is controlled by independent trustees. For the years ended May 31, 2017 and 2016, the College received \$425 and \$412 from this trust, respectively. These assets are not recorded on the financial statements of the College.

7) Contributions Receivable

Contributions receivable consists of the following:

	<u> 2017 </u>		2016
Unconditional promises expected to be collected in:			
Less than one year	\$ 1,123	\$	1,026
One year to five years	1,334		525
More than five years	30		-
Less: Discount to present value (2.0% - 5.0%)	 (58)		(15)
	\$ 2,429	\$_	1,536

8) Land, Buildings, and Equipment

The following is a summary of the College's land, buildings, and equipment:

		2017		<u>2016</u>
Land and land improvements	\$	2,157	\$	2,157
Buildings and building improvements		301,708		296,803
Equipment		15,125		14,969
Construction in progress	_	1,400	_	804
		320,390		314,733
Less: Accumulated depreciation	_	(122,832)	_	(114,354)
	\$_	197,558	\$_	200,379

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

9) Bonds and Mortgages Payable

Bonds and mortgages payable consist of the following:	•	2017		2016
Minnesota Higher Education Facilities Authority (MHEFA) variable rate demand revenue bonds of 1994, weekly maturity and rate reset, 0.70% average for current fiscal year, total principal due 2024 (original amount \$6,660)	\$	6,660	\$	6,660
Minnesota Higher Education Facilities Authority variable rate demand revenue bonds of 2003, weekly rate reset as well as a weekly tender option, 0.70% average for current fiscal year, total principal due 2033 (original amount \$15,300)		15,300		15,300
Minnesota Higher Education Facilities Authority revenue bonds of 2007, 4.34% average, final series due 2022 (original amount \$39,490)		5,905		7,910
Minnesota Higher Education Facilities Authority revenue bonds of 2010, 4.60% average, final series due 2035 (original amount \$16,000)		13,865		14,360
Minnesota Higher Education Facilities Authority revenue bonds of 2012, 3.28% average, final series due 2043 (original amount \$14,730)		14,190		14,460
Minnesota Higher Education Facilities Authority revenue bonds of 2015, 1.60% average, final series due 2017 (original amount \$3,995)		-		3,995
Minnesota Higher Education Facilities Authority revenue bonds of 2015, 2.88% average, final series due 2032				
(original amount \$22,660)		21,985	_	22,415
Plus: Unamortized bond premium		77,905 2,599		85,100 2,773
Less: Unamortized bond issuance costs		(784 <u>)</u>		(874)
	\$	79,720	\$_	86,999

In September of 1994, \$6,660 of variable rate demand revenue bonds were issued on behalf of the College by MHEFA. The bonds were initially issued with a weekly maturity and rate reset, but longer maturities are optional as well as a fixed rate. Proceeds of the issue were used to finance various campus improvements and an athletic field expansion. Loan repayments associated with the bonds are general obligations of the College, with interest payable monthly (semi-annual if converted to fixed), and principal payable at maturity, on March 1, 2024.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

In February of 2003, \$15,300 of variable rate demand revenue bonds were issued on behalf of the College by MHEFA. The bonds were issued with a weekly rate reset, as well as a weekly tender option. In the event of a tender and unsuccessful remarketing, self liquidity is provided through treasury securities held as long term investments. Proceeds of the issue were used to finance various dormitory improvements. Loan repayments associated with the bonds are general obligations of the College, with interest payable monthly and principal payable at maturity, on March 1, 2033.

In March of 2007, \$39,490 of revenue bonds were issued on behalf of the College by MHEFA. The average interest rate of the bonds is 4.34%. A portion of the proceeds were used, together with other funds of the College, for construction of a new athletics and recreation center. The remaining portion was used to repay the 1998 bond issue.

In December of 2010, \$16,000 of revenue bonds were issued on behalf of the College by MHEFA. The average interest rate of the bonds is 4.60%. Proceeds of this issue were used to partially fund the renovation of the Janet Wallace Fine Arts building.

In November of 2012, \$14,730 of revenue bonds were issued on behalf of the College by MHEFA. The average interest rate of the bonds is 3.28%. Proceeds of this issue were used to partially fund the renovation of the Studio Art portion of the Janet Wallace Fine Arts building and replace boilers in the sub-basement of the building.

In February of 2015, \$3,995 of revenue bonds were issued on behalf of the College by MHEFA. The average interest rate of the bonds is 1.60%. Proceeds of this issue were used to repay the 2004 issue.

In October of 2015, \$22,660 of revenue bonds were issued on behalf of the College by MHEFA. The average interest rate of the bonds is 2.88%. \$18,555 of the proceeds of this issue were used to partially repay the 2007 issue, while the remaining \$4,105 was used for various campus projects.

In direct connection with the variable rate demand revenue bonds issued in 2003, the College entered into an interest rate swap agreement that obligates it to pay a fixed rate of 3.33% annually to the counterparty in exchange for the receipt of a floating payment equal to 67% of the three-month London Interbank offered rate (LIBOR). The net difference between the amounts paid to and received from the counterparty is recorded as interest expense. Payments under the swap contract are based on a notional amount of \$15,000. The contract expired on May 31, 2016.

On July 1, 2015, in direct connection with the variable rate demand revenue bonds issued in 2003, the College entered into an interest rate swap agreement that obligates it to pay a fixed rate of 2.07% annually to the counterparty in exchange for the receipt of a floating payment equal to 67% of LIBOR. The contract expires March 1, 2030. The net difference between the amounts paid to and received from the counterparty is recorded as interest expense. Payments under the swap contract are based on a notional amount of \$15,300. As of May 31, 2017 and 2016, the estimated fair value of the swap contract was \$(967) and \$(1,526), respectively.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

In the statements of activities, net gains or losses from the interest rate swap agreements result from fluctuations in the variable interest rate to which the swaps are tied. Included in the statements of activities for the years ended May 31, 2017 and 2016 are interest rate swap gains (losses) of \$559 and \$(1,075), respectively.

Annual debt commitments (principal) at May 31, 2017, are as follows:

Fiscal Year Ending May 31,	<u>Amount</u>	
2018	\$	3,400
2019		3,560
2020		3,655
2021		3,835
2022		4,010
After 2022		59,445
	\$	77,905

Total interest expense on debt aggregated \$3,597 and \$3,932 during the years ended May 31, 2017 and 2016, respectively.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

10) Restrictions and Limitations on Net Asset Balances

Temporarily restricted net assets are available for the following purposes at May 31, 2017 and 2016:

		2017		2016
The portion of unexpended investment return generated				
from donor-restricted endowment funds subject to				
the Uniform Prudent Management of Institutional Funds				
Act (UPMIFA) consists of:	Φ.	50.005	Φ.	44.440
Scholarships	\$	50,825	\$	44,446
Prizes and awards		487		421
Library support		3,442		3,056
Program support		254,884		224,439
Faculty support		37,586		34,269
Research	_	3,704		3,337
O''(s and otherwise and advances and as's		350,928		309,968
Gifts and other unexpended revenues and gains				
available for:		247		274
Scholarships		317		374
Prizes and awards		147		143
Library support		24		18
Program support		2,328		2,299
Faculty support Research		1,369 237		1,437
		237		260
Contributions receivable for scholarships, program		2 002		826
support and operations Contributions receivable for plant		2,002 192		020
Contributions receivable for plant Split interest agreements for scholarships, program		192		
support and operations		3,689		3,593
Private grants		1,859		2,630
Plant projects		307		2,030
Other		1,917		274
Other	_	1,317	_	210
	\$_	<u>365,316</u>	\$_	322,092

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Permanently restricted net assets and the purposes the income is expendable to support are as follows at May 31, 2017 and 2016:

	2017	2016
Endowment funds for:		
Scholarships	\$ 33,540	\$ 33,703
Prizes and awards	298	298
Library support	3,094	3,093
Program support	243,472	243,353
Faculty support	25,505	25,352
Research	2,057	2,058
	307,966	307,857
Beneficial interest in outside managed trusts restricted		
for scholarships	31,511	29,324
Contributions receivable for scholarships and		
program support	-	77
High Winds Fund	17,688	17,004
Loan funds	3,672	3,915
Split interest agreements for scholarships and		
program support	3,375	3,156
	\$ <u>364,212</u>	\$ <u>361,333</u>

11) Endowment Funds

Overview

The College's endowment consists of 610 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The College's Board of Trustees has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the College classifies the following as permanently restricted net assets: a) the original value of gifts donated to the permanent endowment; b) the original value of subsequent gifts to the permanent endowment, and c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the College in a manner consistent with the standard of prudence prescribed by UPMIFA.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

In accordance with UPMIFA, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: a) the duration and preservation of the funds; b) the purposes of the College and the donor-restricted endowment funds; c) general economic conditions; d) the possible effect of inflation and deflation; e) the expected total return from income and the appreciation of investments; f) other resources of the College, and g) the investment policies of the College.

Endowment Funds Restrictions and Designations

The College's endowment net assets were classified as follows at May 31, 2017 and 2016:

	2017					
		porarily Permanently stricted Restricted	<u>Total</u>			
Donor-restricted endowment funds	\$ - \$ 3	350,928 \$ 307,966	\$ 658,894			
Board-designated endowment funds	59,968	<u> </u>	59,968			
Total funds	\$ <u>59,968</u> \$ <u>3</u>	<u>350,928</u> \$ <u>307,966</u>	\$ <u>718,862</u>			
		2016				
		porarily Permanently stricted Restricted	<u>Total</u>			
Donor-restricted endowment funds	\$ (192) \$ 3	309,968 \$ 307,857	\$ 617,633			
Board-designated endowment funds	54,503		54,503			

Temporarily restricted endowment net assets represent gift corpus temporarily restricted by donors but managed by the College as endowment funds.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

The College's endowment net assets changed as follows for the years ended May 31, 2017 and 2016:

2017 and 2010.	2017						
	<u>Un</u>	restricted		emporarily estricted		rmanently estricted	<u>Total</u>
Endowment net assets, beg. of year Investment return:	\$	54,311	\$	309,968	\$	307,857	\$ 672,136
Investment income Realized and unrealized		2,810		9,458		-	12,268
gains (losses)		10,186		57,15 <u>5</u>		466	67,807
Total investment return		12,996		66,613		466	80,075
Fees and other expenses		(606)		(1,013)		(1,030)	(2,649)
Contributions		-		1,870		564	2,434
Other transfers in (out)		1,145		2		109	1,256
Amounts appropriated for expenditure		(7,878)		(26,512)			(34,390)
Endowment net assets, end of year	\$	59,968	\$_	350,928	\$_	307,966	\$ <u>718,862</u>
	2016						
_				201	6		
-	<u>Un</u>	restricted		2010 emporarily estricted	Pe	rmanently estricted	_Total_
Endowment net assets, beg. of year	<u>Un</u> \$	restricted 60,001		emporarily	Pe	•	<u>Total</u> \$ 745,391
Investment return: Investment income			<u>R</u>	emporarily estricted	Pe <u>R</u>	estricted	
Investment return:		60,001	<u>R</u>	emporarily estricted 378,169	Pe <u>R</u>	estricted	\$ 745,391
Investment return: Investment income Realized and unrealized		60,001	<u>R</u>	emporarily estricted 378,169 7,540	Pe <u>R</u>	estricted	\$ 745,391 9,769
Investment return: Investment income Realized and unrealized gains (losses)		60,001 2,229 (389)	<u>R</u>	emporarily estricted 378,169 7,540 (49,617)	Pe <u>R</u>	estricted	\$ 745,391 9,769
Investment return: Investment income Realized and unrealized gains (losses) Total investment return		60,001 2,229 (389) 1,840	<u>R</u>	emporarily eestricted 378,169 7,540 (49,617) (42,077)	Pe <u>R</u>	estricted	\$ 745,391 9,769 (50,006) (40,237)
Investment return: Investment income Realized and unrealized gains (losses) Total investment return Fees and other expenses		60,001 2,229 (389) 1,840 (617)	<u>R</u>	emporarily estricted 378,169 7,540 (49,617) (42,077) (2,088)	Pe <u>R</u>	307,221 - - - -	\$ 745,391 9,769 (50,006) (40,237) (2,705)
Investment return: Investment income Realized and unrealized gains (losses) Total investment return Fees and other expenses Contributions		60,001 2,229 (389) 1,840 (617) 42	<u>R</u>	emporarily estricted 378,169 7,540 (49,617) (42,077) (2,088) 1,379	Pe <u>R</u>	307,221 - - - - - 266	\$ 745,391 9,769 (50,006) (40,237) (2,705) 1,687

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the College to retain as a fund of perpetual duration. There were no such deficiencies as of May 31, 2017. Deficiencies of this nature that are reported in unrestricted net assets totaled \$192 as of May 31, 2016. These deficiencies result when unfavorable market fluctuations occur shortly after new permanently restricted contributions are invested, and appropriations for certain programs that were deemed prudent by the Board of Trustees continue. Subsequent gains that restore the fair value of the assets of the endowment funds to the required level are classified as an increase in unrestricted net assets.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Return Objectives and Risk Parameters

The College has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period, as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce results that exceed endowment spending plus inflation with real growth as a secondary goal. The College expects its endowment funds, over three to five years, to provide an average annual real rate of return of approximately 5% annually. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives

To satisfy its long term rate-of-return objectives, the College relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets a diversified asset allocation that places emphasis in three broad categories - economic growth, real assets, and safety and liquidity - in a 65-20-15 percent ratio to achieve its long term return objectives within prudent risk constraints.

The majority of the assets of the endowment funds have been placed in an investment pool, on a fair value basis, with each individual fund within the pool subscribing to or disposing of units on the basis of the market value per unit at the beginning of the month within which the transaction takes place.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The College has a policy of appropriating for distribution each year a percentage of its endowment funds' sixteen-quarter trailing average of investment fair value. This percentage for 2017 and 2016 was 5%. In establishing this policy, the College considered the expected return on its endowment. Accordingly, the College expects the current spending policy to allow its endowment to maintain its purchasing power by growing at a rate equal to planned payouts. Additional real growth will be provided through new gifts and any excess investment returns. If yield (interest and dividend income) is not sufficient to support the calculated spending, the balance is allocated from gains on the endowment assets.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

12) High Winds Fund

Included in the permanently restricted net assets are resources related to the High Winds Fund. The Fund is subject to the provisions of an agreement between the College and a major benefactor. The purpose of the High Winds Fund is to maintain and improve the beauty, serenity, and security of the area surrounding the College campus. As of May 31, 2017, the High Winds Fund owned 14 properties surrounding the College campus. The total value of the assets of the Fund, net of liabilities, as of May 31, 2017 and 2016 was \$20,696 and \$19,814, respectively. In addition to real estate with a market value of \$15,473 and \$15,567 as of May 31, 2017 and 2016, respectively, the High Winds fund holds cash, investments, and receivables, net of liabilities, of \$5,223 and \$4,247 at May 31, 2017 and 2016, respectively.

13) Leases Receivable

The College is the lessor of commercial space under various operating leases. Minimum future rental revenue to be received on non-cancelable agreements as of May 31, 2017 for each of the next five years and in aggregate are:

Fiscal Year Ending May 31,	<u>Amount</u>
2018	\$ 944
2019	414
2020	292
2021	85
2022	85
After 2022	137
	\$ <u>1,957</u>

14) Employee Benefits

Retirement Plans

The College provides retirement benefits to substantially all employees. Certain academic and non-academic personnel are covered under defined contribution plans with Teachers Insurance and Annuity Association and College Retirement Equities Fund (TIAA-CREF), and Vanguard Fiduciary Trust Company. A plan covering union employees is funded by deposits with trustees based on a fixed rate of contribution per hour worked. The College has no liability for these pension plans once deposits are made to the administrators. Total benefit expense for the years ended May 31, 2017 and 2016 was \$4,400 and \$4,194, respectively.

Notes to Financial Statements May 31, 2017 and 2016 (in thousands of dollars)

Health Benefit Plan

On January 1, 2012, the College adopted the Macalester College Medical Benefit Plan (the Plan) to provide comprehensive health benefits for covered employees and their covered dependents, as defined in the Plan agreement. This plan is self-insured and, as such, the College pays the benefits as claims for benefits and associated expenses are incurred subject to stop-loss limits of \$110 per claimant for calendar 2017 and 2016. There is also an aggregate stop-loss limit of 125% of expected claims, which is recalculated quarterly based on plan enrollment. For the years ended May 31, 2017 and 2016, the aggregate stop-loss amount was \$5,594 and \$6,115, respectively. The employees are required to contribute to the cost of coverage under the Plan. A liability for claims reported but not yet paid as of May 31, 2017 and 2016 is reported as a component of accounts payable and accrued expenses on the statements of financial position.

15) Fundraising Expenses

Fundraising expenses for the College totaled \$5,270 and \$4,872 for the years ended May 31, 2017 and 2016, respectively.

16) Commitments

The College is subject to certain claims arising out of the ordinary course of business. Although it is not possible to predict the outcome of these claims, management believes they will not have a material effect on the financial condition of the College.

17) Subsequent Event

In connection with the preparation of the financial statements, the College has evaluated subsequent events after the statement of financial position date of May 31, 2017 through October 5, 2017, which is the date the financial statements were available to be issued.

The College is planning to construct a new theater building, including several new general purpose classrooms. As of May 31, 2017, the Board has approved a debt issue to support this project, with an expected issue date in Fall 2017. The Board is expected to approve the full construction project in Fall 2017.